# Havells India Limited 

## Q3 2013-14 \{DECEMBER 31, 2013\} \{Un-Audited Financial Results\}

We recommend that readers refer to the Havells India financials to get a better appreciation of the business performance. A copy of the latest quarterly/ yearly Financial Results of Havells India Limited are available on Havells website - http://www.havells.com. The results are Limited Reviewed by the Auditors of the Company and approved by the Board of Directors in their meeting held on $29^{\text {th }}$ January 2014.

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## Quarterly results highlight

Q3FY13
Q3FY14
Change\%
(Rs in crores)

## Havells (Standalone)

| Revenue | 1,058 | 1,184 | $12 \%$ |
| :--- | ---: | ---: | :--- |
| Operating Profit (EBIDTA) | 140 | 163 | $17 \%$ |
| Profit before tax | 117 | 156 | $33 \%$ |
| Profit after tax | 95 | 121 | $28 \%$ |

(In Euro mn)

## Sylvania Global

| Revenue | $€ 109.2$ | $€ 111.6$ | $2 \%$ |
| :--- | ---: | ---: | ---: |
| Operating Profit (EBIDTA) | $€ 7.0$ | $€ 8.7$ | $24 \%$ |
| Profit before tax | $€ 2.5$ | $€ 2.2$ | -- |
| Profit after tax | $€ 3.0$ | $€ 1.7$ | -- |

(Rs in crores)
Consolidated

| Revenue | 1,814 | 2,104 | $16 \%$ |
| :--- | ---: | ---: | :--- |
| Operating Profit (EBIDTA) | 179 | 228 | $27 \%$ |
| Profit before tax | 137 | 175 | $28 \%$ |
| Profit after tax | 118 | 137 | $16 \%$ |

Section 1. havells India (Standalone)

## A. Q3 2013-14 RESULTS ANALYSIS

Table 1.1: P\&L Summary (Havells India) - Quarterly

| In crores of rupees | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | Change (\%) | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 1,058.4 | 1,184.4 | 12\% | 1,174.0 |
| EBIDTA <br> as a \% of NR | $\begin{gathered} 139.9 \\ 13.2 \% \end{gathered}$ | $\begin{gathered} 163.2 \\ 13.8 \% \end{gathered}$ | 17\% | $\begin{gathered} 169.1 \\ 14.4 \% \end{gathered}$ |
| Depreciation | 14.6 | 16.1 |  | 15.9 |
| Finance Cost | 5.8 | 8.5 |  | 6.1 |
| Foreign Exchange (gain)/ loss | 3.7 | (6.6) |  | (0.5) |
| Add: Other Income | 1.5 | 10.7 |  | 7.8 |
| Profit before tax | 117.3 | 155.9 | 33\% | 155.4 |
| as a \% of NR | 11.1\% | 13.2\% |  | 13.2\% |
| Tax | 22.7 | 34.4 |  | 29.6 |
| Net Profit | 94.6 | 121.5 | 28\% | 125.7 |
| as a \% of NR | 8.9\% | 10.3\% |  | 10.7\% |

## Results summary

- Consistent growth in revenue with improved margins.
- Finance cost for Q3FY14 includes Rs 2.9 crores of foreign exchange loss as compared to nil in Q3FY13.
- The total interest income in Q3FY14 (included in other income) was Rs 8.2 crores as compared to Rs 0.2 crores in Q3FY13.
- With stronger cash flow generation company has started earning interest income on cash balance, during Q3FY14 the net interest income (net of finance cost) was almost nil.
- Improvement of 210 bps in PBT is led by increase in interest income and better EBIDTA margins.

Table 1.2: Segment wise Revenue analysis (Havells India) - Quarterly

|  | Q3 <br> FY13 | Q3 <br> FY14 | Change <br> (\%) | Q2 <br> FY14 |
| :--- | ---: | ---: | ---: | ---: |
| In crores of rupees |  |  |  |  |
| Switchgears | 269.7 | $\mathbf{3 0 9 . 3}$ | $15 \%$ | $\mathbf{3 1 3 . 5}$ |
|  |  |  |  |  |
| Cable | 408.5 | $\mathbf{4 7 5 . 1}$ | $16 \%$ | 487.4 |
|  |  |  |  |  |
|  <br> Fixtures | 177.0 | 193.4 | $9 \%$ | 179.8 |
| Electrical |  |  |  |  |
| Cons. <br> Durables | 203.2 | $\mathbf{2 0 6 . 6}$ | $2 \%$ | 193.3 |
|  |  |  |  |  |
| Total | $\mathbf{1 , 0 5 8 . 4}$ | $\mathbf{1 , 1 8 4 . 4}$ | $\mathbf{1 2 \%}$ | $\mathbf{1 , 1 7 4 . 0}$ |

Table 1.3: Segment wise contribution margin analysis (Havells India) - Quarterly

|  | Revenue Mix \% | $\begin{array}{lr} \text { Q3 FY13 } \\ \text { Contribution } & \text { Contribution } \\ \text { Margins } & \text { Margins \% } \end{array}$ |  | Revenue Mix \% | Q3 FY14 Contribution Margins | Contribution Margins \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Switchgears | 25\% | 95.0 | 35.2\% | 26\% | 109.6 | 35.4\% |
| Cable | 39\% | 41.4 | 10.1\% | 40\% | 48.6 | 10.2\% |
| Lighting \& Fixtures | 17\% | 42.3 | 23.9\% | 16\% | 45.0 | 23.3\% |
| Electrical Cons. Durables | 19\% | 50.8 | 25.0\% | 18\% | 54.1 | 26.2\% |
| Total | 100\% | 229.5 | 21.7\% | 100\% | 257.3 | 21.7\% |

## Contribution by Segment

[^0]Table 1.4: P\&L Summary (Havells India) - Nine months

| 9M | 9M <br> FY13 | Change <br> (\%) |  |
| :--- | ---: | ---: | ---: |
| In crore of rupees | $3,055.4$ | $3,409.7$ | $12 \%$ |
| Net Revenue |  |  |  |
|  | 387.2 | 473.3 | $22 \%$ |
| EBIDTA | $12.7 \%$ | $13.9 \%$ |  |
| as a \% of NR |  |  |  |
|  | 42.3 | 47.6 |  |
| Depreciation | 25.9 | 20.2 |  |
| Finance Cost | 2.0 | 0.5 |  |
| Foreign Exchange | 6.2 | 21.7 |  |
| (gain)/ loss | 323.2 | 426.7 | $32 \%$ |
| Add: Other Income | $10.6 \%$ | $12.5 \%$ |  |
| Profit before tax | 61.5 | 84.8 |  |
| as a \% of NR | 261.7 | 341.9 | $30 \%$ |
| Tax | $8.6 \%$ | $10.0 \%$ |  |
| Net Profit |  |  |  |
| as a \% of NR |  |  |  |

- 120 bps improvement in EBIDTA margin led by improved margin in each product line.
- Finance cost for 9MFY14 includes Rs 8.2 crores of foreign exchange loss as compared to Rs 2.3 crores in 9MFY13.
- The total interest income in 9MFY14 (included in other income) was Rs 16.4 crores as compared to Rs 1.3 crores in 9MFY13.

Table 1.5: Segment wise Revenue analysis (Havells India) - Nine Months

|  | $9 M$ <br> FY13 | 9M <br> FY14 | Change <br> (\%) |
| :--- | ---: | ---: | ---: |
| Incores of rupees | 766.3 | 898.8 | $17 \%$ |
| Switchgears | $1,230.5$ | $\mathbf{1 , 3 6 7 . 4}$ | $11 \%$ |
| Cable |  |  |  |
|  <br> Fixtures | 482.9 | 521.4 | $8 \%$ |
| Electrical <br> Cons. <br> Durables | 575.7 | $\mathbf{6 2 2 . 1}$ | $8 \%$ |
| Total | $\mathbf{3 , 0 5 5 . 4}$ | $\mathbf{3 , 4 0 9 . 7}$ | $\mathbf{1 2 \%}$ |

Table 1.6: Segment wise contribution margin analysis (Havells India) - Nine Months

| Switchgears | 9MFY13 |  |  | 9MFY14 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue Mix \% | Contribution Margins | Contribution Margins \% | Revenue Mix \% | Contribution Margins | Contribution Margins \% |
|  | 25\% | 267.6 | 34.9\% | 26\% | 323.8 | 36.0\% |
| Cable | 40\% | 126.1 | 10.3\% | 40\% | 139.0 | 10.2\% |
| Lighting \& Fixtures | 16\% | 111.9 | 23.2\% | 16\% | 122.8 | 23.5\% |
| Electrical Cons. Durables | 19\% | 140.8 | 24.5\% | 18\% | 166.6 | 26.8\% |
| Total | 100\% | 646.4 | 21.2\% | 100\% | 752.2 | 22.1\% |

Table 1.7: Balance Sheet highlights (Havells India standalone)

| In crores of rupees | As at March13 Audited | $\begin{array}{r} \text { As at } \\ \text { Dec13 } \\ \text { Un-Audited } \end{array}$ |
| :---: | :---: | :---: |
| Shareholders' Fund |  |  |
| Share Capital | 62.4 | 62.4 |
| Reserves and Surplus | 1,807.8 | 2,152.7 |
|  | 1,870.2 | 2,215.1 |
| Loan Funds |  |  |
| Term loans | 108.8 | 126.2 |
| Working Capital Loan | - | - |
| Fixed Deposit | - | 75.3 |
| Deferred Tax Liability | 61.9 | 61.4 |
| Other Non-current liabilities | 35.0 | 31.5 |
| Current Liabilities |  |  |
| Trade Payables | 398.9 | 447.9 |
| Others | 383.5 | 384.4 |
| Total | 2,858.3 | 3,341.8 |
| Fixed Assets | 913.6 | 926.6 |
| Investments | 791.9 | 849.3 |
| Other non-current assets | 59.4 | 68.6 |
| Current Assets |  |  |
| Inventories | 663.0 | 724.7 |
| Trade receivables | 130.1 | 95.9 |
| Cash \& Bank balance | 246.6 | 620.7 |
| Others | 53.7 | 56.0 |
| Total | 2,858.3 | 3,341.8 |

## Summary

Rs 75.3 crores have been accepted as fixed deposits in the company from dealers under dealer incentive scheme.

Rs 19.0 crores (Euro 2.2 million) was invested in Q3FY14 in Havells Holdings Limited to repay the installment of recourse debt of Euro 26 million which reduces the Havells guarantee by the same amount. As on date total outstanding amount is Euro 19.5 million.

Table 1.8: Cash flow analysis (Havells India)

|  | Dec 12 | Dec 13 | Cash Flow - Highlights |  |
| :--- | ---: | ---: | :--- | :--- |
| In crores of rupees |  |  |  |  |
| Profit before tax | 323.2 | 426.7 |  | Significant improvement in Cash |
| Change in working capital | $(73.1)$ | 107.2 |  | Flow from Operating Activities. |
| Others | 7.4 | $(15.3)$ |  |  |
|  |  |  |  |  |
| Net Cash Flow from Operating Activities | 257.5 | 518.6 | Rs 75.3 crores included under cash |  |
| Less: Cash used in Investing activities | 102.0 | 106.3 | flow from financing activities |  |
| Less: Cash flow from Financing activities | 107.7 | 38.7 | represent fixed deposit of dealers. |  |
| Net increase/(decrease) in cash and cash | 47.8 | 373.6 |  |  |
| equivalents |  |  |  |  |
| Opening Cash | 136.0 | 246.5 |  |  |
| Others | - | 0.6 |  |  |
| Closing Cash | $\mathbf{1 8 3 . 8}$ | $\mathbf{6 2 0 . 7}$ |  |  |
|  |  |  |  |  |

Table 1.9: Financial Ratios

| Financial Ratios Profitability | 9MFY13 | 9MFY14 | y Ratios <br> Continued improvement in profitability ratios and working capital. |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| $\begin{aligned} & \text { OPM (\%) } \\ & \{\text { \{EBIDTANR\} } \end{aligned}$ | 12.7\% | 13.9\% |  |
| PAT \% \{PAT/NR\} | 8.6\% | 10.0\% |  |
| ROCE \% \{EBITDA/CE\} | 26.1\% | 26.1\% |  |
| RONW \% $\text { \{PAT/NW\} }$ | 18.7\% | 20.6\% |  |
| Liquidity Ratio |  |  |  |
| Current Ratio \{CA/CL\} | 1.4 | 1.7 |  |
| Debtors days <br> \{Debtors/NR\} | 9 | 8 |  |
| Inventory days \{Inventories/NR\} | 58 | 57 |  |
| Creditors days \{TC/COGS\} | 51 | 58 |  |
| Net Working Capital - days | 16 | 7 |  |
| Leverage Ratio |  |  |  |
| Debt/Total Equity | 0.1 | 0.1 |  |

## Section 2. sYlvania (Standalone)

Table 2.1: P\&L Summary (Sylvania standalone) - Quarterly

| In millions of Euro | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q3FY13 | Q3FY14 | \% | Q2FY14 |
| Net Revenue | $€ 109.2$ | $€ 111.6$ | 2\% | $€ 106.8$ |
| EBIDTA* | $€ 7.0$ | € 8.7 | 24\% | € 3.1 |
| as a \% of NR | 6.4\% | 7.8\% |  | 2.9\% |
| Pension liability | $€ 2.0$ | $€ 1.3$ |  |  |
| Depreciation | $€ 1.5$ | $€ 1.5$ |  | $€ 1.7$ |
| Finance Cost | $€ 2.0$ | $€ 1.3$ |  | $€ 1.3$ |
| Foreign Exchange (gain)/Loss | $€ 1.0$ | $€ 2.7$ |  | € 1.0 |
| Add: Other Income | $€ 0.5$ | $€ 0.3$ |  | $€ 0.1$ |
| Less: Exceptional item | $€(1.5)$ | -- |  | -- |
| Profit before tax | € 2.5 | € 2.2 |  | $€(0.8)$ |
| as \% of NR | 2.3\% | 2.0\% |  | -- |
| Tax | $€(0.5)$ | $€ 0.5$ |  | $€ 0.8$ |
| Net Profit | $€ 3.0$ | € 1.7 |  | € (1.6) |

## Results Summary

* Normalised without pension liabilities
- Stable topline with improved margin.
- Comparable profit before tax without foreign exchange gain/ loss and exceptional items would be Euro 4.9 million in Q3FY14 as compared to Euro 2.0 million in Q3FY13.
- Continuous reduction in interest cost from Euro 2.0 million in Q3FY13 to Euro 1.3 million in Q3FY14.
- Exceptional item during Q3FY13 includes the income (net of expenses) as per the settlement agreement with Osram Sylvania Inc. and Osram AG and impairment of fixed assets.


## Table 2.2: Region wise revenue and margin analysis (Sylvania)

## Europe results highlights

| In millions of Euro | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | \% | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | \% | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | $€ 66.4$ |  | $€ 66.0$ |  | $€ 59.8$ |  |
| Operating profit- EBIDTA* | $€ 5.3$ | 8.0\% | $€ 6.7$ | 10.2\% | $€ 1.0$ | 1.7\% |
| (*Normalised without pension liabilities) |  |  |  |  |  |  |

[^1]
## Americas (Latin America \& USA) results highlights

| In millions of Euro | $\begin{array}{r} \text { Q3 } \\ \text { FY13 } \end{array}$ | \% | $\begin{array}{r} \text { Q3 } \\ \text { FY14 } \end{array}$ | \% | $\begin{array}{r} \text { Q2 } \\ \text { FY14 } \end{array}$ | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | $€ 36.1$ |  | $€ 37.6$ |  | $€ 40.2$ |  |
| Operating profit- EBIDTA | $€ 2.7$ | 7.4\% | $€ 1.8$ | 4.8\% | $€ 2.5$ | 6.3\% |
| Financials In US\$ million |  |  |  |  |  |  |
| Net Revenue | \$ 47.1 |  | \$ 51.7 |  | \$ 53.6 |  |
| Operating profit- EBIDTA | \$ 3.4 | 7.4\% | \$ 2.5 | 4.8\% | \$ 3.4 | 6.3\% |

- Currency volatility impacted the margins mainly in Argentina and Brazil.

Table 2.3: P\&L Summary (Sylvania standalone) - Nine Months

|  | $9 M$ <br> FY13 | $9 M$ <br> In millions of Euro |
| :--- | ---: | ---: |
| Net Revenue |  |  |
|  | $€ 326.7$ | $€ 325.1$ |
| EBIDTA |  |  |
| as a \% of NR | $€ 14.4$ |  |
|  | $4.4 \%$ |  |
| Depreciation |  |  |
| Finance Cost | $€ 5.2$ |  |
| Foreign Exchange | $€ 11.3$ | $€ 3.9$ |
| (gain)/loss | $€ 2.5$ | $€ 3.2$ |
| Add: Other Income | $€ 3.9$ | $€ 0.5$ |
| Less: Exceptional | $€(25.8)$ | -- |
| item | $€ 25.1$ | $€ 1.2$ |
| Profit Before tax | $7.6 \%$ | $0.4 \%$ |
| as \% of NR | $€ 0.8$ | $€ 1.9$ |
| Tax | $€ 24.3$ | $€(0.7)$ |
| Net Profit |  |  |

## Results Summary

- Comparable Profit before Tax without foreign exchange gain/ loss and exceptional items would have been Euro 6.4 million in 9MFY14 as compared to Euro 1.8 million in 9MFY13.
- Other income in 9MFY13 includes Euro 3.1 million being the profit on sales of fixed assets situated at Brazil.
- Exceptional item includes the income (net of expenses) as per the settlement agreement with Osram Sylvania Inc. and Osram AG and impairment of fixed assets.
- Tax expenses of 9MFY13 include Euro 1.1 million reversals due to yearly audit entries.


## Table 2.4: Balance sheet - Highlights (Sylvania standalone)

| In millions of Euro | As at March 13 Audited | $\begin{array}{r} \text { As at } \\ \text { Dec } 13 \\ \text { Un-Audited } \end{array}$ |
| :---: | :---: | :---: |
| Shareholders' Fund |  |  |
| Share Capital | $€ 141.2$ | € 141.2 |
| Reserves and Surplus | $€(65.6)$ | $€(73.8)$ |
|  | $€ 75.7$ | $€ 67.4$ |
| Non-current liabilities |  |  |
| Long term borrowing | $€ 73.8$ | $€ 59.6$ |
| Others | $€ 43.0$ | $€ 43.2$ |
| Current Liabilities |  |  |
| Short term borrowings | $€ 13.2$ | $€ 11.3$ |
| Trade Payables | € 76.9 | € 83.9 |
| Others | $€ 58.6$ | $€ 57.0$ |
| Total | $€ 341.3$ | € 322.4 |
| Fixed Assets | $€ 34.1$ | € 32.6 |
| Other non-current assets | $€ 0.2$ | $€ 0.5$ |
| Goodwill | $€ 53.0$ | $€ 53.0$ |
| Current Assets |  |  |
| Inventories | $€ 92.6$ | $€ 98.0$ |
| Trade receivables | € 107.1 | € 102.0 |
| Cash \& Bank balance | $€ 31.0$ | € 19.8 |
| Others | $€ 23.2$ | € 16.5 |
| Total | € 341.3 | € 322.4 |

## Summary

- The standalone balance sheet provides operational performance of Sylvania business along with its subsidiaries upto Malta level.
- Movement in Reserve and Surplus include Euro 0.7 million loss for the nine months ending $31^{\text {st }}$ December 2013 and Euro 7.6 million due to translation of balance sheets of various countries made into local currencies into consolidated balance sheet prepared in Euro currency.

| Financial Ratios Profitability | 9MFY13 | 9MFY14 |
| :---: | :---: | :---: |
| OPM (\%) | 4.4\% | 4.5\% |
| PAT \% \{PAT/NR\} | 7.4\%* | - |
| ROCE \% \{EBITDACE\} | 12.0\% | 12.8\% |
| RONW \% \{PAT/NW\} | - | - |
| Liquidity Ratio |  |  |
| Current Ratio \{CACL\} | 1.6 | 1.6 |
| Debtors days <br> \{Debtors/NR\} | 88 | 85 |
| Inventory days \{Inventories/NR\} | 79 | 81 |
| Creditors days \{TC/COGS\} | 107 | 135 |
| Net Working Capital-days | 60 | 31 |

* Includes the income (net of expenses) as per the settlement agreement with Osram Sylvania Inc. and Osram AG and impairment of fixed assets.

Table 2.6: Total Net Debt

| In millions of Euro | 31 March 2013 | 31 Dec 2013 |
| :--- | :---: | ---: |
| 1.Term Loan | $€ 83.2 \mathrm{mn}$ | $€ 72.5 \mathrm{mn}$ |
| 2. Other short term | $€ 14.5 \mathrm{mn}$ | $€ 11.3 \mathrm{mn}$ |
| 3.Capital lease obligation | $€ 1.7 \mathrm{mn}$ | $€ 1.2 \mathrm{mn}$ |
| Total debt | $€ 99.4 \mathrm{mn}$ | $€ 85.0 \mathrm{mn}$ |
| Less: Cash | $€ 31.0 \mathrm{mn}$ | $€ 19.8 \mathrm{mn}$ |
| Net Debt | $€ 68.4 \mathrm{mn}$ | $€ 65.2 \mathrm{mn}$ |

## SECTION 3. SHAREHOLDING RELATED INFORMATION

Table 3.1: Shareholding Pattern

## Shareholding pattern

Shareholding Pattern as on 31.12.13


- The promoters holding is 61.7\%. Major shareholders include Nalanda Capital, Janus Capital, Vontobel.


## 3.2: Stock Price Performance

The graph below depicts the Havells stock price performance vis-à-vis NSE during Dec'12-'Dec13.


## DISCLOSURE OF INFORMATION, COMMUNICATION WITH INVESTORS / ANALYSTS / FINANCIAL COMMUNITY

Havells will be issuing fresh information Update, like the one you are reading now; on the day it declares its Quarterly/ Half Yearly Financial Results. Some forward looking statements on projections, estimates, expectations, outlook etc. are included in such updates to help investors / analysts get a better comprehension of the Company's prospects and make informed investment decisions. Actual results may, however, differ materially from those stated on account of factors such as changes in government regulations, tax regimes, economic developments within India and the countries within which the Company conducts its business, exchange rate and interest rate movements, impact of competing products and their pricing, product demand and supply constraints. The information contained in such updates is made public and does not therefore constitute unpublished price sensitive information under the SEBI (Prohibition of Insider Trading) Regulations, 1992. For further information / clarification, you may contact Mr. Sushil Singhal, DGM (Investor Relations) at Havells India Limited, QRG Towers, 2D Sector 126, Expressway, Noida UP (India), Tel: +91-120-4771000 Fax no.: +91-120-4772000; E-mail : ir@havells.com.


## HAVELLS INDIA LIMITED

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SEGMENTWISE REVENUE, RESULTS AND CAPITAL EMPLOYED


| HAVELLS INDIA LIMITED <br> Regd. Off. :1 Raj Narain Marg, Civil Lines, Delhi - 110054 <br> Corp Off. : QRG Towers, 2D, Sector - 126, Expressway, Noida - 201304 <br> UNAUDITED FINANCIAL RESULTS <br> FOR THE QUARTER ENDED DECEMBER 31, 2013 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S.No | Particulars | Quarter Ended (Consolidated) 31-Dec-13 |  |  |  | Quarter Ended (Consolidated) 31-Dec-12 |  |  |  | $\begin{aligned} & \text { Period Ended } \\ & \text { (Consolidated) } \\ & \text { 31-Dec-13 } \end{aligned}$31-Dec-13 |  |  |  | $\begin{gathered} \text { Period Ended } \\ \text { (Consolidated) } \\ \text { 31 Dec-12 } \end{gathered}$$31 \text { Dec-12 }$ |  |  |  | Year Ended(Consolidated)31-March-13 |  |  |  |
|  |  | Havells | Sylvania | Elimination | Consolidated | Havells | Sylvania | Elimination | Consolidated | Havells | Sylvania | Elimination | Consolidated | Havells | Sylvania | Elimination | Consolidated | Havells | Sylvania | Elimination | Consolidated |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Net Revenue | 1184.4 | 942.7 | 23.4 | 2103.7 | 1058.4 | 767.5 | 11.6 | 1814.3 | 3409.7 | 2610.5 | 63.5 | 5956.7 | 3055.4 | 2273.5 | 37.6 | 5291.3 | 4225.0 | 3083.5 | 60.6 | 7247.9 |
| 2 | Earning before finance cost, depreciation, tax and amortisation | 163.2 | 62.4 | -2.4 | 228.1 | 139.9 | 34.8 | -4.7 | 179.4 | 473.3 | 118.9 | -3.0 | 595.2 | 387.2 | 100.4 | -10.9 | 498.5 | 533.2 | 142.0 | -11.0 |  |
| 3 | Less: Depreciation | 16.1 | 12.4 | -0.1 | 28.6 | 14.6 | 10.6 | 0.0 | 25.2 | 47.6 | 39.2 | -0.3 | 87.1 | 42.3 | 36.2 |  | 78.5 | 57.9 | 51.8 | 0.0 | 109.7 |
| 4 | Less: Finance cost | 8.5 | 11.0 | -1.3 | 20.8 | 5.8 | 13.9 | -1.9 | 21.6 | 20.2 | 31.6 | -4.0 | 55.8 | 25.9 | 78.5 | -8.1 | 112.5 | 28.6 | 82.5 | -12.1 | 123.2 |
| 5 | Less : Foreign Exchange Fluctuation (net) | -6.6 | 22.8 | 0.0 | 16.2 | 3.7 | 7.0 | 0.0 | 10.7 | 0.5 | 42.1 | 0.0 | 42.6 | 2.0 | 17.5 |  | 19.5 | -0.9 | 18.1 | 0.0 | 17.2 |
| 6 | Add: Other income | 10.7 | 2.0 | 0.1 | 12.6 | 1.5 | 3.4 | 0.6 | 4.3 | 21.7 | 4.5 | 0.3 | 25.9 | 6.2 | 27.5 | 1.5 | 32.2 | 9.6 | 24.4 | 0.6 | 33.4 |
| 7 | Add: Exceptional item | 0.0 | 0.0 | 0.0 | 0.0 |  | -10.5 | 0.0 | -10.5 | 0.0 | 0.0 | 0.0 | 0.0 |  | -178.3 |  | -178.3 |  | -194.4 | 0.0 | -194.4 |
| 8 | Profit Before Tax | 155.9 | 18.2 | -0.9 | 175.1 | 117.3 | 17.2 | -2.2 | 136.7 | 426.7 | 10.5 | 1.6 | 435.6 | 323.2 | 174.0 | -1.3 | 498.5 | 457.2 | 208.4 | 1.7 | 663.9 |
| 9 | Less: Tax expenses | 34.4 | 3.8 | 0.0 | 38.3 | 22.7 | -3.7 | 0.0 | 19.0 | 84.8 | 15.3 | 0.0 | 100.1 | 61.5 | 5.7 |  | 67.2 | 85.8 | -3.4 | 0.0 | 82.4 |
| 10 | Net Profit after tax | 121.5 | 14.4 | -0.9 | 136.8 | 94.60 | 20.9 | -2.2 | 117.7 | 341.9 | -4.8 | 1.6 | 335.5 | 261.7 | 168.3 | -1.3 | 431.3 | 371.4 | 211.8 | 1.7 | 581.5 |


[^0]:    - Consistent performance in margins in each business division.

[^1]:    - Consistent revenue and margin during current lighting season as compared to last year.

